ANDREW BORAINE

SUMMARY

Andrew Boraine has been involved in South Africa's political, local government, urban and economic development transition and change processes for the past 45 years, as student leader, anti-apartheid activist, advisor, negotiator, government planner, city manager, chief executive, facilitator, partnership and partnering specialist, systems change practitioner, designer, communicator and writer.

COMPETENCIES AND CAPABILITIES

As a maker, Andrew …

- Has conceptualized, designed, co-created, implemented and managed three innovative partnering organizations over a 20-year period – the South African Cities Network, Cape Town Partnership, and Western Cape Economic Development Partnership
- Convenes, designs and implements cross-sector partnering processes at different scales – neighborhood, municipal, regional, national, and around diverse systemic issues, e.g. water, energy, transport, housing, food and nutrition, public safety, economic development, urban management
- Works as a partnering practitioner in the interstices of community, business, public sector, academia and research, with a strong understanding of the generative potential that liminal spaces offer
- Brings together divergent views and institutional cultures around a shared vision, common agenda and joint action
- Convenes coalitions to effect systems improvement and change

As a strategist, Andrew …

- Identifies and reveals the specificities of inter-related complex systems to the diverse actors and stakeholders involved
- Practices adaptive management – by stepping into action, pausing to reflect and learn, adjusting and adapting strategy and sharing knowledge – through multiple networks
- Specializes in navigating complicated, complex and even chaotic situations
- Engages 'top down' authorizing environments and 'bottom-up' mobilizing environments and brings the two together in relationships of trust
- Values and works with emotional, social and relational intelligences
- Connects, communicates and collaborates
- Practices empathetic listening skills
- Understands human behavior change
- Applies his theoretical and practical experience of transition management

As a researcher, Andrew …

- Is appointed Associate Professor with the Centre for Complex Systems in Transition, Stellenbosch University
- Is appointed Adjunct Professor with the African Centre for Cities, University of Cape Town

- Compiled and produced a report entitled *Keywords: The Language of Partnering and Collaboration for Systems Change* (Appended) while a practitioner resident at the Bellagio Centre
- Practices a transdisciplinary approach that that connect academics, practitioners and policy makers within and across divergent fields
- Specializes in being a generalist and is therefore able to integrate diverse disciplines, professions, technology platforms and data systems in cross-cutting ways
- Foregrounds personal and organisational learning and knowledge sharing
- Seeks to pass on his skills and experience to the next generation of change agents
- Distils complex issues for wider audiences. Recent articles by Andrew include:
  - Ten steps on how to build effective partnerships to solve South Africa's challenges
  - Ramaphosa's New Dawn is here — but what it will take to bring the civil service back to life? (with Mark Swilling and Amanda Gcanga)
  - The big Cs that will help us get through this
  - Partnering and collaboration in a time of COVID: what we are learning
  - Contribution to Cities, Covid-19, and Civic and Business Leadership Review, April 2020
  - A window of opportunity: Connecting immediate responses around the Covid-19 food crisis to long-term food systems change (talk)

PROFESSIONAL EXPERIENCE

Andrew is the founder CEO of the Western Cape Economic Development Partnership (EDP), a collaborative intermediary organisation based in Cape Town. The EDP facilitates issue-based and area-based partnering solutions, as well as knowledge-sharing and learning, aimed at strengthening grassroots, local, metropolitan and regional development systems and processes.

For the past eight years, the EDP has been involved in leading and supporting a wide range of partnering and systems change processes that include water systems governance, energy risk management, local economic development, small business ecosystem support, river catchment management, area-based management, inclusionary housing, violence prevention, food and nutrition systems, urban sustainability, tourism ecosystem governance, city partnering frameworks, agriculture and rural development, regional innovation systems, local government planning, and public sector adaptive leadership capacity building.

During the Covid-19 pandemic, the EDP has initiated and convened the Western Cape NGO-Government Food Relief Coordination Forum to address hunger in poor and vulnerable communities.

Prior to the EDP, for ten years, Andrew was Chief Executive of the Cape Town Partnership (CTP), a cross-sector partnership established in 1999 to drive the regeneration of the Cape Town Central City. The CTP was instrumental in turning around the fortunes of the central business district of Cape Town.

In 2002, Andrew conceptualised and coordinated the establishment of the South African Cities Network (SACN), a collaborative network of the major metropolitan regions in South Africa. He chaired the SACN Board for five years and was Editor in Chief of the first State of the South African Cities Report in 2004. He is currently a Partnering Practitioner Associate with the SACN.

Andrew served as City Manager of the City of Cape Town during the critical South African local government transition period (1997–2001). Before this, he was Deputy Director General for Local Government in the national Department of Constitutional Development (1995–1997), where he helped to draft the local government chapter of the new South African Constitution.

In the early 1990s, Andrew co-convened the National Local Government Negotiating Forum (LGNF), where he helped to draft the Local Government Transition Act and was an advisor at the Multiparty Negotiating Forum (CODESA) which negotiated the peaceful transition to democracy in South Africa in 1994.

Andrew was involved in South Africa's transition to political democracy, including as President of the anti-apartheid National Union of South African Students (NUSAS), in 1980 and 1981, and a founder National Executive member of United Democratic Front (UDF), 1983–86. During this time, he was twice detained without trial and was banned for five years by the apartheid government.

ACADEMIC AND INSTITUTIONAL AFFILIATIONS

Andrew is Adjunct Professor with the African Centre for Cities (ACC) at the University of Cape Town (UCT). The ACC operates as an interdisciplinary research and teaching programme around the dynamics of urbanisation in Africa and the global South. Andrew currently teaches Partnering for Systems Change in a number of Masters programmes.

Andrew is Associate Professor with the Centre for Complex Systems in Transition, Stellenbosch University, where he teaches in a number of Masters programmes.

Andrew delivers annual guest lectures on partnering for systems change in the Master of Philosophy in Development Policy and Practice program at the Nelson Mandela School of Public Governance, UCT.

He is a Nonresident Senior Fellow with the Brookings Institution Metropolitan Policy Program in Washington.

In 2017, Andrew spent a month as a practitioner resident at the Rockefeller Foundation Bellagio Centre, where he compiled a compendium of over 400 key words and phrases entitled 'Keywords: The Language of Partnering and Collaboration for Systems Change'. The aim of this project was to stimulate discussion about the importance of the words we use to make legible and transform system dynamics. In preparing for his residency, Andrew created a global peer network to advise on the project and to disseminate the outcomes.

Andrew served on the Board of the Development Bank of Southern Africa (DBSA) for nine years, where he chaired the Infrastructure Delivery and Knowledge Management Committee. He also chaired the Board of the successful Cape Town International Convention Centre (CTICC) for seven years.

EDUCATION

Graduated BA in Economic History, University of Cape Town, 1982

Graduated BA (Honours) in Economic History, University of Cape Town, 1987

Community Education and Resources (CER) Masters Course, UCT, 1987. Partial requirements towards an MA degree (not completed due to the prevailing National State of Emergency in South Africa)

PERSONAL

Andrew lives in Cape Town and is married with two children.